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SEVENTY-FIFTH ANNUAL REPORT

OF THE

1938-1942

TRUSTEES

OF

THE BOSTON CITY HOSPITAL

INCLUDING THE REPORT OF THE SUPERINTENDENT

ON THE

HOSPITAL PROPER, THE SOUTH DEPARTMENT FOR INFECTIOUS DISEASES, THE HAYMARKET SQUARE RELIEF STATION, THE EAST BOSTON RELIEF STATION, THE CONVALESCENT HOME AT DORCHESTER, THE WEST DEPARTMENT, ALSO THE SANATORIUM DIVISION

FOR THE SEVENTY-FIFTH YEAR

JANUARY 1, 1938, TO DECEMBER 31, 1938, INCLUSIVE

5051

CITY OF BOSTON
PRINTING DEPARTMENT
1939

SEVENTY-FIFTH ANNUAL REPORT

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ANNUAL REPORT

OF THE

HOSPITAL DEPARTMENT

FOR THE YEAR ENDING DECEMBER 31, 1938.

REPORT OF THE TRUSTEES.

Boston, January 3, 1939.

Hon. Maurice J. Tobin,
Mayor of the City of Boston.

Sir,—In compliance with the ordinances, the trustees of The Boston City Hospital present the following report of its condition for the year ending December 31, 1938.

This is the seventy-fifth annual report of the Hospital Department, which consists of the Main Hospital, the South Department for contagious diseases, the Sanatorium Division, the Haymarket Square Relief Station, the East Boston Relief Station, the Convalescent Home in Dorchester and the West Department. The Convalescent Home which was operated from 1890 to 1932, is at present closed. The West Department, since its close as United States General Hospital No. 10 in 1928, has not been in use.

The Board of Trustees was organized on May 6, 1938, by the election of Mr. Joseph P. Manning as president and Dr. George G. Sears, as secretary.

In April, Dr. George G. Sears was reappointed to the Board of Trustees for the term ending April 30, 1943.

Expenditures.

The total expenditures for all departments of the Hospital excepting Sanatorium Division, during the fiscal year were $3,222,798.68. Of the total operating expenses, $2,528,130.48 was expended on the hospital proper and its subdivisions; $271,049.56 on account of the Out-Patient Department; $258,683.41 on account of the South Department; $21,627.14 on account of the Haymarket Square Relief Station; $18,216.91 on account of the East Boston Relief Station; $3,792.32 for the West Department, and $121,298.86 was spent by the Works Projects Administration for purchase of supplies and materials for hospital buildings renovation. Of the amount spent on the Pathological Laboratory, $66,931.75, $64,254.47 is included in the hospital proper expenditures, $1,338.64 in the Out-Patient Department and $1,338.64 in the South Department expenditures. The entire amount spent on the Thorndike Memorial Laboratory, $64,524.56 is included in the hospital proper expenditures. Of the total amount spent on the X-Ray and Photographic Department, $100,659.28, $48,316.45 is charged to the hospital proper and $52,342.83 to the Out-Patient Department. Of the total amount spent on the Department of Physical Therapeutics, $21,830.66, $5,457.66 is charged to the hospital proper, $16,154.69 to the Out-Patient Department, and $218.31 to the South Department. Of the amount spent on the Department of Immunology, $5,994.99, $29.98 is charged to the hospital proper, $5,395.49 to the Out-Patient Department and $569.52 to the South Department. Of the amount spent on the Clinical Laboratory, $30,605.88, $28,616.50 is charged to the hospital proper and $1,989.38 to the Out-Patient Department. Of the amount spent on the Department of Surgical Research, $13,805.11, $6,902.55 is charged to the hospital proper and $6,902.56 to the Out-Patient Department. Of the amount spent on the Department of Oral Surgery, $9,340.03, $1,401.00 is charged to the hospital proper and $7,939.03 to the Out-Patient Department. Of the amount spent on the Department of Social Work, $46,776.33, $21,049.35 is charged to the hospital proper, $25,259.22 to the Out-Patient Department and $467.76 to the South Department. Of the amount spent in

ascertaining the settlement of patients, $4,274.18, $4,116.04 was spent on the hospital proper and $158.14 on the South Department.

In Table No. 2 the expenditures of the hospital proper and the South Department are combined under the title, "Main Hospital."

Paying Patients.

During the past year there has been collected for the care and treatment of patients of all classes, excepting those at the Sanatorium Division, the sum of $264,173.06.

The Boston City Hospital — Exclusive of Sanatorium Division.

The following is a tabular statement of the income from paying patients during the year 1938:

	Main Hospital.		South Department.	Haymarket Square Relief Station.		East Boston Relief Station.		All Departments.	Totals.
	House.	Out-Patient Department.		House.	Out-Patient Department.	House.	Out-Patient Department.		
From Overseers of Public Welfare:									
From the state	$64,368 00		$598 50	$963 00		$12 00		$65,941 50	
From cities and towns	21,407 10			304 16				21,711 26	$87,652 76
From paying patients:									
In private rooms	21,510 57								21,510 57
In wards	55,039 05		1,986 96	383 71					57,409 72
Protamine		$250 25							250 25
Physiotherapy		2,174 01							2,174 01
Insulin		153 16							153 16
Venereal		418 40							418 40
Electrocardiograms		87 50							87 50

X-ray examinations and treatment	3,429 93	2,722 40		74 00		11 00			6,237 33
Basal metabolism		2 00							2 00
Special treatment		22 00							22 00
Electroencephalogram		5 00							5 00
Spinal fluid chemistries		8 00							8 00
Circumcision		2 50							2 50
Tonsil and adenoids	1,225 50								1,225 50
Deviated septum	98 00								98 00
Social disease clinic		38,875 60							38,875 60
Record fees								$3,638 02	3,638 02
Ambulances								126 00	126 00
Insurance cases	11,957 74	1,026 50		89 05	$116 29		$12 00		13,201 58
Insurance, X-ray								1,088 00	1,088 00
Nurses' board	12,693 50		37 00	1 50					12,732 00
Total	$191,729 39	$45,747 32	$2,622 46	$1,815 42	$116 29	$23 00	$12 00	$4,852 02	$246,917 90
Collected by City Collector for contagious cases:									
From the state	3,687 00		7,293 00	27 00					11,007 00
From cities and towns	1,206 57		5,041 59						6,248 16
Totals	$196,622 96	$45,747 32	$14,957 05	$1,842 42	$116 29	$23 00	$12 00	$4,852 02	$264,173 06

BUILDING FUNDS.

HOSPITAL BUILDINGS, PLANS, ETC.

January 1. Balance on hand		$322 91
December 22. Transferred to Appropriation for New Buildings and Alterations and Equipment, P. W. A. Project No. 4207		322 91

OLD LAUNDRY BUILDING, FURNISHING AND EQUIPPING.

January 1. Balance on hand		$144 01
December 22. Transferred to Appropriation for New Buildings and Alterations and Equipment, P. W. A. Project No. 4207		144 01

CHILDREN'S PAVILION.

January 1. Balance on hand		$465 44
December 22. Paid to Board of Commissioners of Sinking Fund for payment of debt		465 44

KITCHEN BUILDING, FURNISHING AND EQUIPPING.

January 1. Balance on hand		$451 69
December 22. Transferred to Appropriation for New Buildings and Alterations and Equipment, P. W. A. Project No. 4207		451 69

NEW BUILDINGS AND ALTERATIONS AND EQUIPMENT, P. W. A. PROJECT NO. 4207.

January 1. Balance on hand		$14,675 21
Receipts:		
Federal Grant	$87,356 37	
Loan Order	80,000 00	
		167,356 37
Transfers from:		
Hospital Buildings, Plans, etc.,	$322 91	
Old Laundry Building, Furnishing and Equipping	144 01	
Kitchen Building, Furnishing and Equipping	451 69	
Library Department	24 85	
		943 46
Total receipts, 1938		$182,975 04
Expenditures:		
Payment of temporary loan	$160,000 00	
Payment of bills	18,123 81	
		178,123 81
Balance on hand, January 1, 1939		$4,851 23

During the year the sum of $18,123.81 was expended for furnishing and equipping the New Surgical Operating and Ward Building, this amount being principally in payment of orders and contracts placed in 1937. The work of furnishing and equipping is now completed and only a few balances remain unpaid.

B–39.

The contract for the installation of the second part of the Fire Alarm System, awarded on December 3, 1937, to M. B. Foster Electric Company in the sum of $13,130 was completed and accepted January 22, 1938. The final payment was made March 22, 1938.

The contract of the Otis Elevator Company for Furnishing Otis Elevator Service to elevators was in force during the year 1938, and a renewal of the contract is anticipated for the year 1939.

On December 22, 1938, a contract in the sum of $1,175 was awarded to the Campbell X-Ray Corporation for Modernization of Campbell Fluoroscopic Table in X-Ray Department. This contract is scheduled for completion February 6, 1939.

On October 13, 1938, a contract in the sum of $2,382 was awarded to Remington Rand, Inc., for Addition to and Revision of Russell Soundex System in Out-Patient Department. This contract was completed December 15, 1938.

Works Projects Relief Administration.

During the past year there has been added to the Hospital budget the amount of $121,298.86 for the purchases of supplies and materials for emergency relief projects, the Works Projects Relief Administration paying the salaries of the workers.

A. Shuman Memorial Building for Convalescent Men.

To the $100,000 bequeathed by the late Abraham Shuman, $34,313.04 has been added to January 1, 1939, making the total amount available on that date $134,313.04.

Charles H. Tyler Fund.

The $1,000,000 bequest of the late Charles H. Tyler is being received in bonds and cash. Up to January 1, 1939, $1,028,730.10 has been delivered to the City Treasurer. This fund will be used for the erection and maintenance of a surgical research building to be named in honor of Dr. George G. Sears.

Respectfully submitted,

Joseph P. Manning, *President.*
George G. Sears, M. D., *Secretary.*
Carl Dreyfus.
Martin J. English, M. D.
George A. Parker.

REPORT OF THE SUPERINTENDENT AND MEDICAL DIRECTOR.

Boston City Hospital, January 3, 1939.

To the Trustees.

Gentlemen,— I present herewith the annual report of the Hospital Department for the year 1938.

The finances of the Hospital and its various departments are shown in the following tables.

TABLE NO. 1.

TABLE NO. 1.

Disbursements According to Various Subdivisions, Year 1938.

	Hospital Proper.	Out-Patient Department.	Pathological Laboratory.	Thorndike Laboratory.	X-Ray and Photographic Department.	Department of Physical Therapeutics.	Department of Immunology.	Clinical Laboratories.	Department of Surgical Research.	Department of Oral Surgery.	Department of Social Work.	Settlement Account.	South Department.	Haymarket Square Relief Station.*	East Boston Relief Station.*	West Department.	All Departments.	Totals.
Subsistence supplies	$405,748 51												$44,796 45	$1,389 39	$634 95			$452,569 30
Fuel	52,626 56	$2,755 86	$3,674 49	$1,561 67	$459 31								11,048 12	753 92	322 41	$9 79		73,212 13
Medical supplies	178,826 08	14,636 53	6,779 86	4,731 56	50,876 47	$621 13	$598 37	$17,262 08	$1,412 85	$3,000 52			4,871 27	482 09	461 90			284,560 71
Salaries and labor	1,439,961 78	112,237 19	50,759 74	54,053 59	44,911 61	19,913 25	5,387 49	12,193 15	9,472 43	6,100 67	$43,547 16	$2,321 80	172,582 40	17,546 91	15,881 15	3,754 19		2,010,624 51
Buildings, repairs	42,938 22	498 24	340 49	565 88	606 60			5 98					792 70	32 01	29 60			45,809 72
Grounds	1,401 21																	1,401 21
Ice														3 67				3 67
Light and power	14,141 37	584 95	1,081 88	228 31	1,927 10	1,056 11	5	60 89	1 65	5 44			1,214 65	419 11	284 24	28 34		21,034 09
Soap and cleansing stuff	10,059 49	286 79	121 45	9 51	10 08	4 22	90	1 63	7 18	2 92			1,503 30	54 55	29 10			12,091 12
Furniture, furnishings and fixtures	41,903 19	760 00	437 00	301 38	608 29	28 21	2 14	93 40	154 11	142 44	56 95	27 50	3,285 21	16 94	23 36			47,840 12
Beds and bedding	9,646 63	511 74	4 54	18 13	28 39	93 17		14 84	15 32	2 76			1,915 46	58 15				12,309 13
Dry goods, uniforms and clothing	19,357 03	214 73	124 25	325 35	46 46	34 47		125 44	67 13	46 13			2,252 61	31 71	8 07			22,633 38
Stationery, printing, postage and advertising	21,185 19	3,195 50	624 78	583 13	672 09	28 98	6 04	393 73	84 03	39 15	583 68	1,520 44	1,257 97	32 82	68 76			30,276 29
Transportation, cartage and freight	1,615 48	68 10									431 50			15 50	30 00			2,160 58
Telephone and telegraph	7,107 88	1,932 33	179 75	359 51	359 51			44 94			2,157 04	404 44	5,206 11	218 89	94 92			17,975 32
Laundry repairs, etc	22,703 39	587 91	102 24	178 93	153 37	51 12		25 56	25 56				3,530 10	153 37	20 45			27,532 00
Garage and ambulance: General Supplies	3,599 72												248 19	5 98	60 25			3,914 14
Animals and their maintenance			2,701 28	1,607 61				384 24	2,564 85									7,257 98
School of Nursing, including Nurses' Homes, general supplies, medical supplies	10,582 99	281 99											1,355 05	73 88	24 64			12,318 55
Medical library	344 84																	344 84
Clinical records: General Expenses	2,947 00	19 00											71 45					3,037 45
Incidentals	10,211 58	2,382 00																12,593 58
Works Progress Administration																	$121,298 86	121,298 86
Totals	$2,296,818 14	$140,952 86	$66,931 75	$64,524 56	$100,659 28	$21,830 66	$5,994 99	$30,605 88	$13,805 11	$9,340 03	$46,776 33	$4,274 18	$255,931 04	$21,288 89	$17,973 80	$3,792 32	$121,298 86	$3,222,798 68
Adjustment:																		
(A) Pathological Laboratory	96% 64,254 47	2% 1,338 64											2% 1,338 64					
(B) Thorndike Memorial Laboratory	100% 64,524 56																	
(C) X-Ray and Photographic Department	48% 48,316 45	52% 52,342 83																
(D) Department of Physical Therapeutics	25% 5,457 66	74% 16,154 69											1% 218 31					
(E) Department of Immunology	5/10 % 29 98	90% 5,395 49											9 5/10 % 569 52					
(F) Clinical Laboratories	93 5/10 % 28,616 50	6 5/10 % 1,989 38																
(G) Department of Surgical Research	50% 6,902 55	50% 6,902 56																
(H) Department of Oral Surgery	15% 1,401 00	85% 7,939 03																
(I) Department of Social Work	45% 21,049 35	54% 25,259 22											1% 467 76					
(J) Settlement Account	96 3/10 % 4,116 04												3 7/10 % 158 14					
Totals	$2,541,486 70	$258,274 70											$258,683 41	$21,288 89	$17,973 80	$3,792 32	$121,298 86	$3,222,798 68
Charged from Hospital on account of board of employees:																		
Out-Patient Department $12,774 86		+12,774 86																
Haymarket Square Relief Station 338 25														+338 25				
East Boston Relief Station 243 11	—13,356 22														+243 11			
Total operating expenses	$2,528,130 48	$271,049 56											$258,683 41	$21,627 14	$18,216 91	$3,792 32	$121,298 86	$3,222,798 68
Deduct permanent improvements and extraordinary expenditures	—27,145 12	—4,119 23											—1,874 29				—121,298 86	—154,437 50
	$2,500,985 36	$266,930 33											$256,809 12	$21,627 14	$18,216 91	$3,792 32		$3,068,361 18
Deduct increase in stock on hand more than January 1, 1938													—119 00					—119 00
Add decrease in stock on hand less than January 1, 1938	+9,754 00	+1,169 00												+660 00	+849 00			+12,432 00
Amount properly chargeable to maintenance	$2,510,739 36	$268,099 33											$256,690 12	$22,287 14	$19,065 91	$3,792 32		$3,080,674 18
Cost per day per ward patient	5 41												4 68	5 33	5 33			
Cost per visit of out-patients		55												4 16	2 37			

* Closed March 15, 1938.

TABLE NO. 2.

TABLE NO. 2.

Expenditures in Accordance with the Uniform System of Hospital Accounting.

1938. Particulars.	Main Hospital. Expenditures, Salaries and Expenses.	Main Hospital. Totals.	Out-Patient Department. Expenditures, Salaries and Expenses.	Out-Patient Department. Totals.	Haymarket Square Relief Station. Expenditures, Salaries and Expenses.	Haymarket Square Relief Station. Totals.	East Boston Relief Station. Expenditures, Salaries and Expenses.	East Boston Relief Station. Totals.	West Department. Expenditures, Salaries and Expenses.	West Department. Totals.	Total Expenditures.	Total Expenditures.
Administration:												
Salaries	$200,639 75		$45,782 47		$2,738 26		$4,207 73		$95 64			
Expenses	37,685 60		5,146 83		251 71		163 68					
		$238,325 35		$50,929 30		$2,989 97		$4,371 41		$95 64		$296,711 67
Professional Care of Patients.												
Physicians:												
Salaries		10,644 57									$10,644 57	
Superintendent of Nurses and Assistants:												
Salaries		34,009 85		2,600 00		650 12		650 12			37,910 09	
Graduate Nurses:												
Salaries		319,945 00		25,490 97		670 91		243 25			346,350 13	
Undergraduate Nurses:												
Salaries		44,880 86		675 00		93 86		53 34			45,703 06	
Male Nurses:												
Salaries		19,652 55									19,652 55	
Ward Employees:												
Salaries		236,032 81		4,409 06		888 47		583 00			241,913 34	
Apothecaries and Assistants:												
Salaries		14,459 25		1,192 00		99 34		33 11			15,783 70	
Medical and Surgical Supplies:												
Expenses		183,697 35		14,636 53		482 09		461 90			199,277 87	
X-Ray and Photographic Department:	48%		52%									
Salaries	$21,557 57		$26,223 21				$204 75					
Expenses	26,758 88		28,988 79									
		48,316 45		55,212 00				204 75			103,733 20	
Pathological Laboratory:	98%		2%									
Salaries	$49,744 55		$1,015 19									
Expenses	15,848 56		323 45									
		65,593 11		1,338 64							66,931 75	
Thorndike Memorial Laboratory:	100%											
Salaries	$54,053 59											
Expenses	10,470 97											
		64,524 56									64,524 56	
Clinical Laboratory:	93 5/10%		6 5/10%									
Salaries	$11,400 60		$792 55									
Expenses	17,215 90		1,196 83									
		28,616 50		1,989 38							30,605 88	
Surgical Research Laboratory:	50%		50%									
Salaries	$4,736 21		$4,736 22									
Expenses	2,166 34		2,166 34									
		6,902 55		6,902 56							13,805 11	
Department of Immunology:	10%		90%									
Salaries	$538 75		$4,848 74									
Expenses	60 75		546 75									
		599 50		5,395 49							5,994 99	
Department of Physical Therapeutics:	26%		74%									
Salaries	$5,177 44		$14,735 81									
Expenses	498 53		1,418 88									
		5,675 97		16,154 69							21,830 66	
Department of Oral Surgery:	15%		85%									
Salaries	$915 10		$5,185 57									
Expenses	485 90		2,753 46									
		1,401 00		7,939 03							9,340 03	
Department of Social Service:	46%		54%									
Salaries	$20,031 69		$23,515 47									
Expenses	1,485 42		1,743 75									
		21,517 11		25,259 22							46,776 33	
Settlement Account:	100%											
Salaries	$2,321 80											
Expenses	1,952 38											
		4,274 18									4,274 18	
												1,285,052 00
Department Expenses.												
Ambulance:												
Salaries	$47,665 33				$1,834 75		$1,477 75					
Expenses	3,847 91				5 98		60 25					
		51,513 24				1,840 73		1,538 00			$54,891 97	
Training School:												
Salaries	$18,007 10		$464 06		$254 00		$162 82					
Expenses	11,938 04		281 99		73 88		24 64					
		29,945 14		746 05		327 88		187 46			31,206 53	
Housekeeping:												
Salaries	$183,498 09		$20,326 03		$944 45		$490 00					
Expenses	11,562 79		286 79		54 55		29 10					
		195,060 88		20,612 82		999 00		519 10			217,191 80	
Equipment:												
Expenses		68,738 39		1,486 47		80 84		31 43			70,337 73	
Steward's Department:												
Salaries	$13,148 65		$433 47		$216 74		$72 25					
Expenses	450,544 96				1,393 06		634 95					
		463,693 51		433 47		1,609 80		707 20			466,444 08	
Kitchen and Dining Room:												
Salaries	$177,409 37	177,409 37				819 51		560 43			178,789 31	
Laundry:												
Salaries	$107,929 84		$1,341 57		$2,256 00		$1,088 00					
Expenses	26,233 49		587 91		153 37		20 45					
		134,163 33		1,929 48		2,409 37		1,108 45			139,610 63	
Heat, Light and Power:												
Salaries	$66,036 12		$4,843 05		$6,044 50		$6,024 60					
Expenses	79,030 70		3,340 81		1,173 03		606 65					
		145,066 82		8,183 86		7,217 53		6,631 25	38 13		167,137 59	
												1,325,609 64
Buildings and Grounds.												
Buildings:												
Salaries	$85,889 92		$1,810 34		$36 00		$30 00		$3,658 55			
Expenses	43,730 92		498 24		32 01		29 60					
		129,620 84		2,308 58		68 01		59 60		3,658 55	$135,715 58	
Grounds:												
Salaries	$14,132 30											
Expenses	1,401 21										15,533 51	
		15,533 51										151,249 09
Miscellaneous:												
Salaries	$18,562 82											
Expenses	21,793 04		$2,450 10									
		40,355 86		2,450 10		41 46		30 00			$42,877 42	
* Emergency Relief Projects:												42,877 42
Expenses											$121,298 86	121,298 86
Totals		$2,800,170 11		$258,274 70		$21,288 89		$17,973 80		$3,792 32		$3,222,798 68
Deduct board of employees		13,356 22										13,356 22
Add board of employees				12,774 86		338 25		243 11				$3,209,442 46 13,356 22
Total operating expenditures		$2,786,813 89		$271,049 56		$21,627 14		$18,216 91		$3,792 32	$121,298 86	$3,222,798 68
Deduct for permanent improvement and extraordinary expenditures		29,019 41		4,119 23							121,298 86	154,437 50
Net operating expenditures		$2,757,794 48		$266,930 33		$21,627 14		$18,216 91		$3,792 32		$3,068,361 18
Deduct increase in stock on hand more than January 1, 1938		119 00										119 00
Add decrease in stock on hand less than January 1, 1938		9,754 00		1,169 00		660 00		849 00				$3,068,242 18 12,432 00
Amount properly chargeable to maintenance		$2,767,429 48		$268,099 33		$22,287 14		$19,065 91		$3,792 32		$3,080,674 18
Total patients' days' treatment	519,175				541		28					
Cost per day per ward patient		$5 33				$5 33		$5 33				
Total visits of out-patients			490,678		4,290		7,735					
Cost per visit per out-patient				$0 55		$4 16		$2 37				

* Salaries were paid by the Federal Government.

TABLE NO. 3.

REVENUE FROM ALL SOURCES RECEIVED DURING THE YEAR 1938.

	Hospital Proper.	South Department.	Haymarket Square Relief Station.	East Boston Relief Station.	All Departments.	Totals.	Grand Totals.
Revenue Account of Maintenance:							
Interest on trust funds	$2,675 42						$2,675 42
Sundry Revenue:							
Income from paying patients collected by Hospital:							
For ward and private room patients	191,729 39	$2,622 46	$1,815 42	$23 00	$4,852 02	$201,042 29	
For out-patients	45,747 32		116 29	12 00		45,875 61	
Received by City Collector for contagious cases	4,893 57	12,334 59	27 00			17,255 16	
							264,173 06
Sale of bones and trimmings	877 69	47 68	6 99				932 36
Commission on automatic telephones	692 83	11 62	8 10				712 55
Sale of old material	2,225 47						2,225 47
Sale of garbage	1,457 00						1,457 00
Reimbursement — special nurses	260 75						260 75
Refund on merchandise	50 14						50 14
Central Directory for Nurses. (Share in maintaining direct line between Hospital and Central Directory.)	17 35						17 35
Conscience money	33 00						33 00
Totals	$250,659 93	$15,016 35	$1,973 80	$35 00	$4,852 02		$272,537 10

THE BOSTON CITY HOSPITAL.

Per Capita Costs, Year 1938.

	Per Visit.	Per Day.	Per Week.
Hospital Proper:			
Per ward patients (after deducting cost of permanent improvements and extraordinary expenditures)	.....	$5 41	$37 85
Per person for uncooked food supplies	.....	39	2 75
Per out-patient, per visit	$0 55		
South Department:			
Per patient	.....	4 68	32 74
Per person for uncooked food supplies	.....	42	2 97
Hospital Proper and South Department, together:			
Per ward patient (after deducting cost of permanent improvements and extraordinary expenditures)	.....	5 33	37 31
Sanatorium Division:			
Per ward patient	.....	3 07	21 49
Per person for uncooked food supplies	.....	49	3 43
Haymarket Square Relief Station: *			
Per ward patient	.....	5 33	37 31
Per out-patient, per visit	4 16		
East Boston Relief Station: *			
Per ward patient	.....	5 33	37 31
Per out-patient, per visit	2 37		
All departments except Sanatorium Division:			
Per person for uncooked food supplies	.....	40	2 78

* Closed March 15, 1938.

HOSPITAL PROPER.

PRINCIPAL STATISTICS FOR THE YEAR 1938.

Number of patients remaining in the hospital proper December 31, 1937		1,196
Admitted During the Year 1938.		
Medical	13,168	
Surgical	10,301	
Gynecological and obstetrical	6,008	
Pediatric	5,253	
Ophthalmic	571	
Aural and laryngological	5,208	
Neurological	582	
Neurosurgical	361	
Dermatological	161	
Urological	464	
	42,077	
Deduct intra-service transfers	1,226	
		40,851
Treated during the year		42,047
Discharged during the year	39,352	
Deduct intra-service transfers	1,226	
	38,126	
Died during the year	2,725	
		40,851
Number of patients remaining in the hospital proper December 31, 1938		1,196
Number of births during the year		3,284
Number of deaths		2,725
Number of deaths within forty-eight hours of admission		858
Largest number of patients in hospital on any one day		1,487
Smallest number of patients in hospital on any one day		1,017
Daily average number of patients		1,272.08
Average number of days' stay of patients		11.04
Number of weeks' treatment given in hospital		66,330
Number of days' treatment given in hospital		464,309
Number of out-patients treated during the year		95,276

Number of visits made by out-patients during the year	490,678
Patients carried in ambulances	11,653
Number of patients accidentally injured admitted to wards	5,343
Number of applicants for admission to hospital	43,822
Number of applicants rejected	1,745

SOUTH DEPARTMENT.

Principal Statistics for the Year 1938.

Number of patients remaining in the South Department, December 31, 1937		161
Admitted from January 1, 1938, to December 31, 1938,		1,570
Treated during the year		1,731
Discharged during the year	1,579	
Died during the year	16	
		1,595
Number of patients remaining December 31, 1938		136
Maximum number of patients at any one time		268
Minimum number of patients at any one time		42
Daily average number of patients		150.31
Average number of days' stay of patients		31.70
Number of days' treatment given patients		54,866
Number of weeks' treatment given patients		7,838
Number of patients admitted over 15 years of age		208
Average age of patients		9.27
Number of patients dying within forty-eight hours of admission		6
Percentage of deaths to discharges		1.00
Death rate from all diseases		0.92
Death rate from all diseases deducting deaths within twenty-four hours of admission		.64
Number of applicants examined for admission		1,648
Number of applicants rejected		78

HAYMARKET SQUARE RELIEF STATION.

PRINCIPAL STATISTICS FOR THE YEAR ENDING MARCH 15, 1938.

Number of patients at Haymarket Square Relief Station, December 31, 1937		7
Admitted from January 1, 1938, to March 15, 1938		314
Treated during the year until March 15, 1938		321
Discharged during the year until March 15, 1938	310	
Died during the year until March 15, 1938	11	
Total discharges and deaths until March 15, 1938		321
Number of patients remaining at Haymarket Square Relief Station, March 15, 1938		0
Number of out-patients treated		4,290
Largest number of out-patients in any one day		140
Smallest number of out-patients in any one day		28
Largest number of ward patients in any one day		14
Smallest number of ward patients in any one day		2
Number of surgical operations		6
Number of deaths following operations		0
Number of deaths		11
Number of deaths within twenty-four hours of admission		5
Number of deaths within forty-eight hours of admission		6
Number of days' treatment given patients on wards		541
Average number of days' stay of patients on wards		1.68
Daily average number of patients on wards		7.31
Number of ambulance trips	105	
Number of trips to Boston City Hospital for transfers	76	
Number of miscellaneous trips	2	
Number of no case trips	9	
Total number of ambulance trips		192

Number of admitted cases transferred to Boston City Hospital	53	
Number of out-patient cases transferred to Boston City Hospital	23	
Total number of cases transferred to Boston City Hospital		76
Number of miles traveled by ambulance		20,009
Number of alcoholics admitted		31
Number of medical patients admitted		56
Number of surgical patients admitted		258
Number of medical out-patients treated		505
Number of surgical out-patients treated		3,785
Number of births during the year		0
Number of females admitted		24
Number of males admitted		290
Number of patients treated in X-Ray Department		268

Closed at midnight of March 15, 1938.

EAST BOSTON RELIEF STATION.

PRINCIPAL STATISTICS FOR THE YEAR ENDING MARCH 15, 1938.

Number of cases remaining in the East Boston Relief Station, December 31, 1937		1
Admitted during the year until March 15, 1938		25
Treated until March 15, 1938		26
Discharged to March 15, 1938, inclusive	25	
Died during period to March 15, 1938, inclusive	1	
Total discharges and deaths		26
Number of patients remaining in the East Boston Relief Station, March 15, 1938		0
Number of out-patients treated:		
Medical	187	
Surgical	3,774	
		3,961
Number of visits of out-patients:		
Medical	187	
Surgical	7,548	
		7,735
Largest number of out-patients treated on any one day		70
Smallest number of out-patients treated on any one day		25
Number of deaths occurring		1
Largest number of ward patients treated		1
Smallest number of ward patients treated		0
Number of major surgical operations		0
Number of deaths within forty-eight hours of admission		1
Number of days' treatment given in wards		28
Average stay of ward patients in days		1.08
Daily average of patients in wards		.38
Number of ambulance trips to East Boston Relief Station	27	
Number of ambulance trips to Boston City Hospital	53	
Number of ambulance trips direct transportation	141	
Number of ambulance trips — miscellaneous,	22	
		243

Patients carried in ambulance	236
Miles run by ambulance (estimated)	3,206
Number of out-patients transferred to Boston City Hospital	47
Number of admitted patients transferred to Boston City Hospital	6
Number of males admitted	20
Number of females admitted	5
Number of surgical patients admitted	15
Number of medical patients admitted	10
Number of patients treated in X-Ray Department	216
Number of cases brought in by police ambulance	53
Number of cases brought in by automobile	44
Number of births	0
Total number of accident cases	127

Closed at midnight of March 15, 1938.

Respectfully submitted,

James W. Manary, M. D.,
Superintendent and Medical Director.

ANNUAL REPORT

OF THE

HOSPITAL DEPARTMENT — SANATORIUM DIVISION.

BOSTON, January 3, 1939.

HON. MAURICE J. TOBIN,
Mayor of Boston.

DEAR SIR,— The report of the Hospital Department, Sanatorium Division, for the year ending December 31, 1938, is respectfully submitted herewith.

PRINCIPAL STATISTICS FOR THE YEAR.

Number of patients remaining in Sanatorium Division, December 31, 1937			553
Admitted during the year:			
Minimal	52		
Moderately advanced	165		
Far advanced	305		
Nontubercular	7		
	—		529
Treated during the year			1,082
Discharged during the year:			
Arrested and quiescent	199		
Improved	142		
Progressive	31		
Nontubercular	11		
	—	383	
Died during the year		170	
		—	553
Number of patients remaining December 31, 1938			529
Maximum number of patients at any one time			596
Minimum number of patients at any one time			516
Daily average number of patients			549
Average number of days' stay of patients			434
Number of days' treatment given patients			200,237
Number of weeks' treatment given patients			28,605 2/7

Rate of mortality	15.7%
Number of patients admitted over fifteen years of age	522
Number of beds	616
Total operating expenses	$647,537 10
Amount properly chargeable to maintenance	615,570 72
Paid into City Treasury, revenue from all sources,	157,930 80
Net cost of Sanatorium Division to city	492,169 76
Per capita cost per patient per day	3 07
Per capita cost per person per day for uncooked food supplies	0 49

FINANCIAL TABLES.

RECEIPTS AND EXPENDITURES.

City appropriation	$686,117 97
Deduct:	
Balance returned to City Treasury	38,580 87
Total appropriation expenditures for 1938	$647,537 10

SANATORIUM DIVISION.

TABLE NO. 1.

Disbursements According to Various Subdivisions.

	Totals.	Totals.
Subsistence supplies	$155,138 24	
Fuel	26,907 63	
Medical supplies	14,272 81	
Salaries and labor	369,431 93	
Building supplies	4,760 43	
Grounds	38 03	
Electric lighting, power and gas	14,256 08	
Soap and cleaning	2,418 90	
Furniture, furnishings and fixtures	5,480 32	
Beds and bedding	6,906 51	
Dry goods, uniforms and clothing for patients	1,452 22	
Stationery, printing, postage, advertising, etc.	1,688 03	
Transportation, cartage and freight	171 91	
Telephone and telegraph	2,002 30	
Laundry repairs, etc.	1,458 88	
Garage and ambulance	179 30	
Entertainment	424 00	
Medical library	82 75	
Rents, water rates, etc.	1,029 92	
Subscriptions	29 00	
Loose leaf records — Clinical Records	353 40	
Housecleaning	1,350 00	
Occupational therapy	1,699 91	
Insurance	30 00	
Incidentals	161 15	
Physiotherapy	3 95	
Recreation Building	88	
Shea House	5 70	
Advertising	12 00	
Workingmen's Compensation	1,261 08	
W. P. A. Work "H"	34,529 84	
Total operating expenses		$647,537 10
Deduct for permanent improvements and extraordinary expenses		34,529 84
		$613,007 26
Add difference in stock on hand less than January 1, 1938		2,563 46
Amount properly chargeable to maintenance		$615,570 72
Cost per day per patient		3 07

SANATORIUM DIVISION.

TABLE NO. 2.

Expenditures in Accordance with the Uniform System of Hospital Accounting.

	Expenditures, Salaries and Expenses.	Totals.	Totals.
ADMINISTRATION.			
Salaries	$18,913 45		
Expenses	3,829 89	$22,743 34	$22,743 34
PROFESSIONAL CARE OF PATIENTS.			
Physicians:			
Salaries		$22,545 73	
Superintendent of Nurses:			
Salaries		4,706 94	
Supervisors of Nurses:			
Salaries		3,925 19	
Head Nurses:			
Salaries		12,427 63	
Surgical Nurse:			
Salary		1,136 74	
Nurses:			
Salaries		70,104 80	
Male Nurses:			
Salaries		11,454 97	
Ward Maids:			
Salaries		14,707 97	
Ophthalmologist:			
Salary	$1,800 00		
Expenses	22 30	1,822 30	
Drug Room:			
Salaries		2,660 08	
Supervisors:			
Salaries		4,642 81	
Medical and Surgical Supplies:			
Expenses		10,885 75	
Carried forward		$161,020 91	$22,743 34

TABLE NO. 2.—Continued.

	Expenditures, Salaries and Expenses.	Totals.	Totals.
Brought forward		$161,020 91	$22,743 34
X-Ray and Photographic Department:			
Salaries	$2,317 64		
Expenses	2,697 96	5,015 60	
Laboratory Department:			
Salaries	$3,626 64		
Expenses	478 79	4,105 43	
Surgical Assistant:			
Salary		1,026 67	
Dental Department:			
Salaries	$2,990 73		
Expenses	127 25	3,117 98	
Social Service Department:			
Salaries	$4,138 29		
Expenses	103 35	4,241 64	
Laryngologist:			
Salary	$1,200 00		
Expenses	64 71	1,264 71	
Care of Patients:			
Expenses		583 59	
Clinical Department:			
Salaries	3,100 03		
Expenses	353 40	3,453 43	
Religious Service:			
Salaries		2,832 05	
Occupational Therapy Department:			
Salaries	$3,133 80		
Expenses	1,699 91	4,833 71	
Medical Library:			
Expenses		82 75	
			191,578 47
DEPARTMENTAL EXPENSES.			
Ambulance:			
Salaries	$1,878 00		
Expenses	179 30	$2,057 30	
Carried forward		$2,057 30	$214,321 81

TABLE NO. 2. — Concluded.

	Expenditures, Salaries and Expenses.	Totals.	Totals.
Brought forward		$2,057 30	$214,321 81
Housekeeping Department:			
Salaries	$43,035 32		
Expenses	16,485 59	59,520 91	
Dietary Department:			
Salaries	$35,526 13		
Expenses	155,138 24	190,664 37	
Laundry Department:			
Salaries	$15,976 40		
Expenses	1,458 88	17,435 28	
Kitchen:			
Salaries	$26,359 57		
Expenses	515 80	26,875 37	
Heat, Light and Power:			
Salaries	$26,072 75		
Expenses	40,870 39	66,943 14	
Storeroom:			
Salaries		2,660 00	366,156 37
BUILDINGS AND GROUNDS.			
Building:			
Salaries	$10,858 68		
Expenses	38,291 15	$50,149 83	
Shea House:			
Expenses		1,351 91	
Grounds:			
Salaries	$14,934 00		
Expenses	38 03	14,972 03	66,473 77
MISCELLANEOUS.			
Expenses			585 15
Total operating expenses			$647,537 10
Deduct for permanent improvements and extraordinary expenses			34,529 84
Net total operating expenses			$613,007 26
Add difference in stock on hand less than January 1, 1938			2,563 46
Amount properly chargeable to maintenance			$615,570 72
Total patients days' treatment			200,237 00
Cost per day per patient			$3 07

TABLE NO. 3.

Revenue from All Sources for the Period of Twelve Months from January 1, 1938, to December 31, 1938, Inclusive.

Board of Patients:		
Commonwealth of Massachusetts, subsidy	$144,151 99	
State Department of Public Welfare, Division of Aid and Relief,	8,304 12	
Board of special patients	2,011 96	
Board of special nurses for patients	256 25	
Bones and grease	193 74	
Commission on candy canteen	5 11	
Sale of garbage	880 00	
Junk, paper, bags, jars, barrels	130 24	
Medical records to insurance companies on patients	78 40	
New England Telephone and Telegraph Company, commission on patients' telephone	226 69	
Reimbursement of goods	126 50	
Occupational therapy, sale of baskets, reed	1,565 80	
Total		$157,930 80

SUSAN H. LEEDS BEQUEST.

Balance, January 1, 1938	$418 77	
Income	417 40	
Total		$836 17
Total expenditures		398 25
Balance, December 31, 1938		$437 92

Respectfully submitted,

FREDERICK L. BOGAN, M. D.,
Assistant Superintendent.

CITY OF BOSTON PRINTING DEPARTMENT